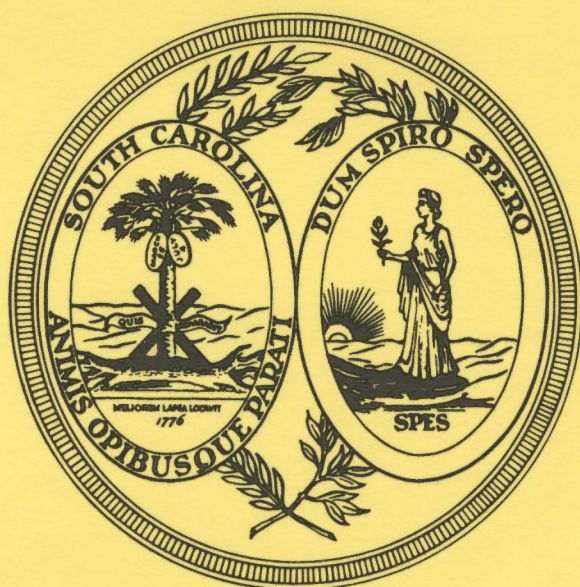


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MEDICAL UNIVERSITY OF SOUTH CAROLINA



ANNUAL REPORT 1990-1991

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STATE DOCUMENTS

Dear Governor Campbell and Members of the General Assembly,

During the nine years I've been privileged to serve MUSC, I have yet to experience a year more gratifying than the one just past. Many of our exciting, long range efforts came to fruition in FY 90-91, and many more ambitious new projects began to take concrete form. We made great strides in recruiting, development of educational opportunities, clinical outreach and a dozen other programs which touch the lives of people across our state.

The fact that these accomplishments were possible in spite of significant cuts in state support makes me even more proud of the way our faculty and staff respond to new challenges. Today, less than a quarter of our operational budget comes from direct state appropriations, yet MUSC continues to develop as a world class institution in terms of research, education and patient care.

While this report contains information on a great many significant accomplishments, I'd like to give you a sampling of some I find particularly noteworthy:

- * The MUSC Medical Center treated 22,500 inpatients and 210,000 outpatients, both are record levels. We initiated major new clinical programs in organ transplantation; celebrated the opening of the comprehensive new Heart Center; and saw completion of comprehensive new inpatient units for medical and surgical oncology.
- * Extramural support for MUSC research and sponsored programs increased by over 20 percent to a new high of \$28.9 million. Ground was broken for the new Hollings Oncology Center and plans were developed for the \$30 million Strom Thurmond Biomedical Research Center.
- * MUSC increased student financial assistance to more than \$14 million, covering 96 percent of the full-time student body, while maintaining one of the lowest student loan default rates in the country. Enrollment in our six colleges topped 2200. And we saw major progress in the construction of the new Student Life Center.

Despite the possibility of additional financial challenges ahead, I have every confidence in our ability to meet our goals. With your continued support, and that of the University's thousands of generous friends, we're going to continue building a future worthy of our heritage.

James B. Edwards, D.M.D.
President

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OFFICE OF THE VICE PRESIDENT FOR ACADEMIC AFFAIRS AND PROVOST

Purpose: To coordinate planning for education, research and clinical services and to formulate plans to implement policy approved by the President and the Board of Trustees.

Major Accomplishments:

Expanded ongoing strategic planning through a new phase utilizing consultants.

Coordinated planning process for all academic areas and the MUSC Medical Center with allocation of physical resources and institutional research-type activities.

Developed a University Philosophy of Education to serve as a focus for statements of goals and studies of educational outcomes.

Established a policy for instituting university wide courses.

Established a task force to institute a university-wide academic database as a reporting mechanism.

Transmitted MUSC's 5 year Interim Report to Southern Association of Colleges and Schools (SACS).

COLLEGE OF GRADUATE STUDIES

Purpose: To promote the extension of knowledge in the biomedical sciences and to offer qualified students opportunities for advanced learning and research.

Major Accomplishments:

After a national search, Rosalie K. Crouch, Ph.D., was appointed as Dean of the College of Graduate Studies.

The student applicant pool continued to increase.

A fellowship program was initiated which allowed for the selection of exceptionally qualified United States and South Carolina students.

The research funding base increased for the graduate faculty which provided a stronger laboratory base for graduate programs.

A program in epidemiology was initiated.

Extramural funding in the Department of Biostatistics, Epidemiology and Systems Science increased to over one million, making it one of the best funded departments in the University.

COLLEGE OF MEDICINE

Purpose: To provide a learning environment supportive of the state's expanding needs for physicians and medical support staff, to provide a patient care environment contributory to the exemplary diagnosis and treatment of patients, and to provide a research environment dedicated to furnishing innovative responses to society's changing health care needs.

Major Accomplishments:

On July 1, 1990 Dr. Layton McCurdy assumed the position of Dean of the College of Medicine.

Of the 131 new physicians who completed their medical education on May 17, 1991, all entered graduate medical education programs: 69% matched to their first choice and 82% to one of three top choice GME programs through the National Residency Matching Program. 21%

Entered GME programs at MUSC and a total of 42% will remain in South Carolina programs.

The Graduate Medical Education Programs have a total of 450 interns, residents and fellows in 36 programs. On June 30, 1991, 113 graduates entered practice and 135 new house officers were added to MUSC's GME programs.

Reorganized the Curriculum Committee to encourage active student involvement in the evaluation of their education.

Initiated strategic planning for the college and departmental reviews to provide an opportunity to reassess directions, goals, strengths and weaknesses in the areas of teaching, research and patient care.

Revitalized a program in Marine Biology in order to utilize the availability of marine animals as research models for human illness and health related issues.

Encouraged interaction between faculty and students for the improvement of collegial relationships.

COLLEGE OF DENTAL MEDICINE

Purpose: To educate individuals as dentists who have not only the fundamental knowledge of the profession, but also the qualities and characteristics required of dentists as leaders of dental teams and members of community health teams.

Major Accomplishments:

Of the 47 Students graduated, 39 took and passed the South Carolina State Dental Board and were licensed to practice in the State of South Carolina.

Faculty published 34 articles, 8 abstracts and made 72 professional presentations.

The clinics provided care to 12,955 patients on 27,346 separate visits.

Dental Continuing Education presented 116 courses to 4,106 attendees for a total of 14,197 teaching hours.

Faculty received grants totalling \$155,203 for the year.

Worked closely with the South Carolina Dental Association and DHEC Task Force which closely studies the dental needs of disadvantaged patients in South Carolina.

COLLEGE OF PHARMACY

Purpose: To anticipate and to respond to the needs of the people through the education of highly qualified pharmacists and the advancement of knowledge leading to quality pharmaceutical care.

Major Accomplishments:

Completed an 18 month Self-Study in preparation for an accreditation visit 3-20-91 and 3-21-91. Accreditation was conferred in June, 1991 for the full six years.

Expanded the Doctor of Pharmacy Program from 20 to 25 incoming students.

Established an ambulatory care residency in geriatrics through a grant supplied by Glaxo, Inc.

Developed a quarterly continuing education program in conjunction with the HCN Network that is aired throughout the Southeast, and one throughout the nation.

Provided over 225 professional continuing education programs.

Developed a newsletter called "Pharmacy Perspectives in Ambulatory Care" which is distributed to over 250 pharmacists and physicians who subscribe to the publication.

Received over \$1 million in contracts and grants from various pharmaceutical companies.

COLLEGE OF NURSING

Purpose: To educate competent, conscientious, and caring health professionals who are committed to excellence in nursing practice.

Major Accomplishments:

External funding increased 9%.

The total number of external research awards increased significantly.

The total funds available for scholarship/traineeship/fellowship awards for students increased by 31.7%.

The number of faculty scholarly publications increased.

Implemented a new Licensed Practical Nurse (LPN) to Bachelor of Science in Nursing (BSN) track in the undergraduate program

Completed the planning for doctoral program in nursing.

Substantially increased the number of applicants for the undergraduate program Fall, 1991.

Provided prenatal care for 1061 clients and provided 6,759 ambulatory care visits for maternity DHEC clients.

Served 175 clients per month at the Homeless Shelter Nursing Clinic.

Provided student clinical experiences in rural health at Hampton, S.C., migrant workers camps, and an inner city high school.

COLLEGE OF HEALTH RELATED PROFESSIONS

Purpose: To provide quality education of health related professionals and to advance knowledge in the health related professions and in the management of health care facilities in order to meet the health care needs of the residents of South Carolina.

Major Accomplishments:

After a national search, John P. Johnson, Ph.D. was selected and appointed as Dean, effective July 1, 1991.

Developed a college-wide strategic plan and planning process which enabled the college to increase external revenue and scholarly productivity and to develop a college assessment plan.

Expanded the Bachelor of Health Sciences to Rock Hill with 60 students enrolled.

Letters of Intent were transmitted to SCCHE for the expansion of the Master of Health Services Administration Program to Aiken and Rock Hill.

A program proposal for a Health Professions Education Track under the Master in Health Sciences is under review by SCCHE.

Responded to increasing demand for educational programs with a 12.5% growth in enrollment to 675 students, and a 17% growth in graduates to 220.

The overall quality of students admitted improved.

Students received a 95% pass rate on national/state certification examinations and 7 of the 9 programs received 100% pass rates.

Maximum accreditation periods awarded to Cytotechnology, Histotechnology, and Physical Therapy programs.

All programs received positive review by the SCCHE Health Consultants. The Radiation Therapy Program was commended for excellence, one of two programs so cited in the state.

OFFICE OF EDUCATIONAL SERVICES

Purpose: To support the instructional goals of the teaching faculty through the utilization of professional educators and technical production experts.

Major Accomplishments:

Expanded involvement with courses and training activities on a statewide basis through the Health Communications Network and S.C. AHEC, in addition to the traditional faculty development activities of workshops, seminars and personal involvement.

Conducted teaching programs for faculty development in the Colleges in which approximately 120 faculty participated.

Taught courses for students in the Colleges of Dental Medicine, Pharmacy, Nursing, Medicine and a required course in the College of Graduate Studies.

Continued to participate in the Health Sciences Consortium.

122 video programs were provided by the Division of Television Services.

Filled more than 800 requests by the Health Communications Library.

Two of the Health Communications Network's most popular program series, Pharmacy Update and The Geriatric Lecture Series, were developed and served more than 25,000 practicing health professionals.

LIBRARIES AND LEARNING RESOURCE CENTERS

Purpose: To support the informational needs of the faculty, staff, students and health care practitioners of South Carolina.

Major Accomplishments:

Thomas G. Basler, Ph.D., assumed the position of Director of Libraries and Learning Resource Centers on April 15, 1991.

The Library's Collection exceeded 200,000 volumes (books, journal and serial volumes, audiovisual units, and microforms): 203,527 volumes.

Implemented a "seamless" link (DECNET) between the online catalogs of the libraries at MUSC and USC-SOM (including the SCHIN library holdings), allowing access to either database by one phone call.

The Library was recognized at the national meeting of the American Library Association for its progressive approach to providing scientists with the research databases that comprise the Biomolecular Computing Resource.

Publication of "A Family Album: Men Who Made the Medical Center," written by W. Curtis Worthington, M.D., current Director of the Waring Library, H. Rawling Pratt-Thomas, M.D., former President of MUSC, and Warren A. Sawyer, Director of Libraries, MUSC, 1968-1989.

ACADEMIC INFORMATION MANAGEMENT

Purpose: To advise the Academic Vice President and Provost on matters pertaining to academic information planning, and to coordinate academic information needs and programs in the area of information research management

Major Accomplishments:

Continued to develop computer literacy programs for the Colleges of Medicine, Dentistry, Graduate Studies, Nursing and Health Related Professions.

Implemented a campus wide electronic mail system accessed by 300 faculty and staff.

Educational programs offered to students of the Colleges of Medicine, Dentistry, Graduate Studies and Nursing provided over 45,000 student contact hours of instruction.

OFFICE OF ENROLLMENT SERVICES

Purpose: To coordinate and provide comprehensive enrollment services in support of the academic commitment made by students, faculty, and staff in an environment of concern for the welfare of each constituency within the diverse campus community while fostering the academic integrity of the University.

Major Accomplishments:

Office name changed from "Registrar and Director of Admissions" to reflect a more comprehensive and service-oriented office within the university infrastructure and a more contemporary approach to managing the quality and quantity of the student population.

Expanded user access to the computer to enable the offices to now activate semester courses directly.

Hosted open house for 390 health profession advisors and potential students from 34 colleges.

<u>College</u>	<u>Applications</u>		<u>Total</u> <u>Enrolled</u>
	<u>South Carolina/Out-of-State</u> <u>Received</u>	<u>Admitted</u>	
Dental Medicine	55/286	44/37	183
Graduate Studies	31/313	12/122	142
Health Rel. Prof.	537/325	321/76	675
Anes. for Nurses	9/28	5/16	
Bach. of Hth.Sci.	120/24	98/14	
Cyto/Histo 2yr.	10/0	0/0	
Cyto/Histo 1yr.	8/6	6/2	
Extr. Cir. Tech.	30/64	10/4	
Hth. Info. Admin.	25/3	17/3	
Med. Tech.	38/9	28/7	
Occup. Therapy	39/24	26/5	
Physical Therapy	106/111	58/12	
Radiation Therapy	5/12	4/6	
MHS/MHSA	147/44	69/7	
Medicine	358/1089	164/18	560
Nursing	285/68	202/47	392
Pharmacy	107/139	71/40	228
Unclassified			39
TOTAL	1365/2228	814/340	2219
		(SC 1793, Out-of-State 351 International 75)	
Postdoctoral:	82		
Residents:	340		

CollegeDegrees Granted (6/1/90-6/30/91)

	Cert	B	M	MD	DMD	PhD	PharmD	MD/PHD
Dental Medicine					47			
Graduate Studies			2			18		2
Health Rel. Prof.								
Anes. for Nurses	2							
Bach. of Hth.Sci.		42						
Cyto/Histo 2yr.								
Cyto/Histo 1yr.		5						
Extr. Cir. Tech.		9						
Hth. Info. Admin.		14						
Med. Tech.		20						
Occup. Therapy		26						
Physical Therapy		39						
Radiation Therapy		12						
MHS/MHSA			55					
Medicine				134				
Nursing		126	64					
Pharmacy		49					16	
Unclassified								
TOTAL	2	342	121	134	47	18	16	2

STUDENT LIFE CENTER

Purpose: To provide MUSC students with services which optimize the achievement of their educational goals, to provide students, faculty, and other MUSC personnel a center where personal fitness goals may be developed and attained, and to provide wellness research and educational opportunities for students and faculty.

Major Accomplishments:

Continued consolidation of student services.

The number of faculty and staff participating in the Student Wellness Center activities doubled.

Over \$14 million in financial assistance was provided to 96% of full-time students.

Low default rates were maintained in loan programs.

The Cooper River Bridge Run and Fitness Festival, the largest recreational program in the Charleston community, was sponsored and coordinated by the staff of the Student Wellness Center.

There was a National presentation of the psychological impact of Hurricane Hugo on students, faculty and staff of MUSC.

MUSC MEDICAL CENTER

Purpose: To provide resources for patient care, teaching of health care professionals, and clinical research in a specialized health care setting and to provide a resource for both the residents of the tri-county area and the entire state.

Major Accomplishments:

Full 3 year accreditation from the Joint Commission on Accreditation of Health care Organizations.

Received designation for the Storm Eye Institute as a cataract lens testing site by the World Health Organization.

Continued the Medical Center's focus on oncology by opening the Medical Oncology Unit on 8 West, completing the first phase of Radiation Oncology on 1 East, developing the Surgical Oncology Unit 10 East, and breaking ground on the Hollings Oncology Center.

Completed renovation and opened the Heart Center. Final phase of 65 bed Heart Center completed in October of 1990. Recognizing the need for access into the Heart Center system, the state's first Chest Pain Center opened in February 1991, thus allowing self referral by people from the local community.

Implemented pancreas and liver transplant programs. The Medical Center complemented the existing transplant programs by performing the first liver transplant in October, 1990, and first kidney/pancreas transplant in April, 1991, representing the state's first multi-organ transplant.

OFFICE OF THE VICE PRESIDENT FOR RESEARCH

Purpose: To make significant contributions to health care education and delivery for the people of South Carolina and to investigate fundamental mechanisms of normal and abnormal biological systems as a means of understanding and advancing the prevention, amelioration or reversal of the most debilitating disease and aging processes. To combine knowledge and resources across departments and colleges within the university as well as to collaborate with governmental agencies, corporate sponsors, private foundations and voluntary health organizations in order to accelerate the crucial and painstaking processes of discovery, proof and promulgation of new therapeutic approaches.

Major Accomplishments:

Extramural support for MUSC research and sponsored programs increased 20.2% to a new high of \$28.9 million in total awards.

Collaborative efforts with the Westinghouse Savannah River Project and the Department of Energy, representing the most significant new MUSC opportunity for research growth, resulted in \$1.2 million awarded during FY 91.

A unique joint venture between MUSC and the Veterans Administration was undertaken to plan and design a \$30 million, eight-story, 112,500 square-foot biomedical research facility, the Strom Thurmond Biomedical Research Center.

A high-mass, high-performance tandem mass spectrometer was installed, making MUSC's facility now the most complete protein mass spectrometry facility in the country.

MUSC won a five-year renewal grant of more than \$5 million for the General Clinical Research Center, extending continuous NIH support into the 19th year and coordinating 22 projects in 7 departments.

The University Research Committee funded 39 awards totalling \$645,511 for new investigator and pilot project grants, equipment, interim support and resident programs.

The MUSC Mammography Screening Facility was opened in October of 1991.

OFFICE OF THE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION

Purpose: To ensure fiscal responsibility, maintain statewide credibility, and to encourage program development for the Medical University of South Carolina; and to provide a supportive infrastructure for the achievement of these goals.

Major Accomplishments:

The Department of Human Resources Management placed continued emphasis on employee development with 44 training sessions. which focused on affirmative action, cultural diversity, leadership development, performance management, written and business communications, purchasing procedures, and skills building. Over 1,290 participants attended.

The Administrative Services Division updated the MUSC Master Plan and expanded it to include several cost/benefit analyses. All phases of design and approvals related to the Strom Thurmond Biomedical Research Center were coordinated at local, state and federal levels. The division also negotiated the lease or purchase of several sites to help alleviate the space requirements of many activities.

The Physical Plant Division designed and provided construction administration for over \$2.5 million in construction. Occupational Safety Council awarded a safety award for the best accident record for an institution of MUSC's size.

The Finance Division implemented a new computerized fixed assets management system, and the Procurement unit developed a quality improvement system.

University Communications continued to expand its financial, business, healthcare, network, and academic systems in order to provide quality support services. In the academic area, the connection of MUSC to the national network substantially increased research capabilities.

OFFICE OF AFFIRMATIVE ACTION/MINORITY AFFAIRS

Purpose: To increase the Minority Applicant Pool, to help enrolled students make the transition from undergraduate to a graduate level institution and to facilitate the true integration of international and ethnic minority students into all aspects of campus life.

Major Accomplishments:

Student Recruitment Activities: Pre Health Consortium, Medical Student Rotation Program, Open House, Recruiting Trips, Minority Graduate Readiness Program, SAT Workshop, Maude Callen Scholarship

Summer Programs: Health Careers Opportunity Program, Summer Research Apprenticeship Program, MARC Scholars, College Summer Work Program

Minority Student Retention Activities: Tutorial Program, Testing Program, Grants and Fellowships, Student Loans, Visiting Scientist Program, Student Organizations, Student Newsletter, Awards Banquet

International Student Programs: International Thinking Day, James B. Edwards Partnership Program, International Week 1991 MUSC, NAFSA Meeting

Affirmative Action and Equal Employment Opportunity: Affirmative Action plan approved by South Carolina Human Affairs Commission.

Community Activities and special projects.

UNIVERSITY RELATIONS

Purpose: To coordinate effective fund raising, alumni relations, printing and publications, and special university-wide projects.

Major Accomplishments:

Through the efforts of the Development Office, the President and committed volunteers, the Health Sciences Foundation received \$4.6 million in gifts and \$5.9 million in gifts and pledges.

Alumni Relations implemented a new computerized alumni record and data management system. Strategic planning for the Centennial of the Alumni Association in 1992 and the development of a new edition of the MUSC Alumni Directory was begun.

The Medical University Press experienced a nearly 20% increase in output by producing in excess of 15 million impressions, including booklets, brochures, forms, stationary, etc.

The Board of Visitors program continued successfully with all members of the Board highly complimentary of the University.

OFFICE OF PUBLIC RELATIONS

Purpose: To analyze and determine the attitudes of MUSC's various publics, to anticipate potential problems, needs, and opportunities and to conduct programs and activities that will effectively promote MUSC as a center of excellence in education, research, and patient care.

Major Accomplishments:

A new director of Public Relations, Mr. Scott Regan, was appointed. The Office of Public Relations was restructured to include media relations, publications, community relations, and institutional publicity.

Activities ranged from the announcement of a cancer and birth defects surveillance system surrounding the Savannah River Plant to the development, production, and distribution of eight video news releases.

National activity: MUSC appeared on the ABC evening News with Peter Jennings, on the BBC (British Broadcasting Corporation, headquartered in London), and USA Today. Medstar, which produces and airs Health Matters nationwide, filmed a national segment at MUSC for the first time in the program's history.

EMPLOYEE HEALTH SERVICES

Purpose: To provide treatment of work-related accidents and illnesses, periodic medical evaluations of employees exposed to hazardous substances, and required immunizations for nearly 6,000 MUSC employees. To function as a paid provider of similar services to other governmental agencies and local industry.

Major Accomplishments:

Provided quality medical care for employees injured or ill on the job. Coordinated activity with supervisors and department heads in order to minimize resulting lost work time and productivity.

Streamlined medical surveillance (OSHA) for employees exposed to hazardous substance in the workplace.

Total Number of Documents Printed	<u>255</u>
Cost Per Unit	\$ <u>1.09</u>
Printing Cost - S.C. State Budget & Control Board (up to 255 copies)	\$ <u>277.54</u>
Printing Cost - Individual Agency (requesting over 255 copies)	\$ <u>—</u>
Total Printing Costs	\$ <u>277.54</u>

